

This Is To Certify That

## **Paul Flanigan**

Has Successfully Completed All Requirements Of Certification As A

### ***Lean Six Sigma Black Belt***

In Accordance With The Criteria Set Forth By  
Global Productivity Solutions

This Seventh Day Of April, Two Thousand And Seventeen.

This Certification Acknowledges The Technical Expertise, Leadership Skills, And  
Application Experience To Effectively Drive Breakthrough Improvement  
And To Achieve *Operational Excellence*®.



**Rob Brogle**

Master Black Belt, Global Productivity Solutions